



# City of Henderson

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## Annual Action Plan For Fiscal Year 2017-2018



# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The purpose of this Annual Action Plan is to provide a summary of how the City of Henderson intends to use \$1,289,112 of Community Development Block Grant (CDBG) and \$486,027 of HOME Investment Partnership (HOME) funds received from the U.S. Department of Housing and Urban Development (HUD) for Fiscal Year 2017. This Action Plan also outlines the City's plans for an additional \$3.1 million from other Federal, State, and local funding sources that can be used to support and leverage the CDBG and HOME objectives. The funding from these programs allows the City to provide decent housing, promote suitable living environments, and create economic opportunities for low- and moderate-income people. This Action Plan details the activities planned for housing and community development during the fiscal year starting July 1, 2017 through June 30, 2018.

The City will utilize \$1,289,112 in CDBG funds and \$486,027 in HOME funds for Fiscal Year 2017, as well as \$812,768 in prior year CDBG funds and \$974,337 in prior year HOME funds. In addition to the City's CDBG and HOME funding, the City also expects resources to be available from the State of Nevada. State funding includes State HOME funds and Low Income Housing Trust Funds (LIHTF) for Welfare Set-Aside (WSA) and Tenant-Based Rental Assistance (TBRA). The State has allocated \$187,263 in State HOME funds, \$102,795 in LIHTF WSA, and \$572,573 in LIHTF for Development of Affordable Housing for Fiscal Year 2015. The City will contribute \$110,000 of the City's general funds toward the Regional Homeless Coordination efforts and has set aside \$15,185 to work with WestCare to provide detox and substance abuse treatment to our residents.

### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Henderson will be focusing on providing opportunities for decent affordable housing, suitable living environment, economic opportunity and educational enrichment. Our objectives and outcomes will be closely tied to these four strategies.

Our strategy for decent affordable housing includes:

- Increasing new affordable senior housing by working with developers to structure deals to add more affordable units in our community.

- Increasing the supply of affordable housing units by working with the city planners to look at providing a more diverse affordable housing stock as well as working with Habitat for Humanity.
- Supporting first-time homebuyers with a homeownership program as well as consumer counseling.
- Supporting regional efforts of transitional services for the homeless by serving on the various working groups and committees as well as participating in regional efforts such as Homeless Census Count and Project Homeless Connect.
- Assisting owner-occupied homeowners to maintain and repair current affordable housing stock by working with Rebuilding Together of Southern Nevada to repair and bring up to code these homes in order for low income homeowners to remain housed.
- Potentially establishing a Tenant-Based Rental Assistance program and assist with making current housing stock more affordable for residents.

Our strategy for sustainable living environment includes:

- Promoting the health and well-being of our residents.
- Providing funding opportunities to assist seniors in maintaining self-sufficiency.
- Continuing to work on a regional level to address homeless issues as well as provide homeless prevention assistance.
- Improving the accessibility and safety of neighborhoods and public spaces.

Our strategy for economic development includes:

- Seek opportunities to promote projects that assist new businesses and the improvement of micro-enterprise and job creation and/or retention.
- Look for opportunities to applying for a Section 108 Loan to stimulate economic growth and opportunities for businesses and residents.
- Providing funding for child care services to support working parents.
- Support projects that provide career enhancement and create access to livable wage employment.

Our strategy for educational enrichment:

- Assist schools programs in low to moderate income areas to increase educational success
- Provide funding to programs that provide job training and job readiness
- Provide funding to programs that provide mentoring opportunities for children and young adults
- Provide funding to programs that provide educational enrichment opportunities for students

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

An evaluation of accomplishments over the past several years reflects very successful performance.

Each of the programs described in the 2017-2018 Annual Action Plan will meet one of four major objectives (Decent Housing, Suitable Living Environment, Economic Opportunity, or Educational Enrichment) and will contribute accomplishments under one or more of three categories of outcomes (increase affordability, increase availability/accessibility, increase sustainability).

Programs such as Andson Foundation and Club Christ Ministries have been able to increase the literacy levels for elementary students of low income families in our city. Club Christ Ministries has also been able to help high school age students break the cycle of poverty by graduating from high school and attending either college or a technical trade school. The Boys and Girls Club of Southern Nevada has been able to successfully keep parents employed by providing safe before and after school child care for their elementary age children. Giving Life Ministry has been successfully providing food assistance to a large number of our food insecure population. This population includes many of our homeless residents, low income senior and low income families. Hopelink of Southern Nevada has been able to prevent 496 Henderson residents from becoming homeless with their rental and utility assistance program.

As happy as we are with the outcomes of many of our sub-recipients, the City of Henderson is still looking for opportunities to increase the number of livable wage jobs in our community. Although our sub-recipients do a wonderful job meeting the needs of our residents, it is the City of Henderson's mission to provide opportunities so our low income residents will no longer need these support services.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City of Henderson's Neighborhood Services Division follows the adopted City's Citizen Participation Plan to provide all citizens adequate opportunity to participate in the planning, implementation, and assessment of the CDBG and HOME programs. The planning process for the 2017-2018 Annual Action Plan began on October 14, 2016, when an advertisement was published in the local newspaper in English and in Spanish, notifying the public that CDBG applications were available and a technical assistance workshop would be held on October 18, 2016. Applications were due on November 14, 2016, and after staff reviewed the applications for eligibility, they were then released to a citizen led Program Advisory Committee (PAC) to evaluate annual CDBG applications. Staff sends out email communications to all citizens that have stated they are interested in the CDBG and HOME grant funds. Citizens are invited to attend and provide comments and feedback during all of the Program Advisory Committee meetings. Citizens are also notified through public notice of the opportunity to attend and comment during public hearings.

The CDBG PAC is a seven-member citizen led committee appointed by Mayor and City Council to review the applications, listen to presentations from the applicants, and discuss their recommendations for funding. The committee's recommendations were included in the Draft Action Plan that was available to the public for a 30-day comment period beginning March 10, 2017 to April 10, 2017. Once we received our actual allocations from HUD, the Annual Action Plan became available for a second 14-day public comment period beginning June 28 through July 12, and was presented to Henderson City Council during a public hearing on July 18, 2017. Staff provided information concerning the CDBG & HOME programs at the public hearing. No comments were received at the public hearing or during the public comment period. The Action Plan was submitted to HUD for approval on August 16, 2017.

Information included the goals and objectives of the CDBG & HOME programs; the total amount of CDBG & HOME funds available; the role of citizens in program planning, implementation, and assessment; the range of activities which may be undertaken; the process to be followed in developing the CDBG & HOME application.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No comments were received during the public comment period or during the public hearing.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

No comments were received during the public comment period or during the public hearing.

#### **7. Summary**

The City of Henderson's 2017-2018 Annual Action Plan details the activities that will occur during the year to provide decent housing and promote suitable living environments for low- and moderate-income people. Many of these programs have been funded in the past and the agencies met or surpassed their goals while meeting the City's objectives. The citizen participation process allowed the community an opportunity to voice their opinions and participate in the planning process. While there were no comments received during this process, Henderson's Mayor and City Council members approved the Draft Action Plan as presented by the CDBG Program Advisory Committee.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HENDERSON	
CDBG Administrator		City of Henderson Neighborhood Services
HOPWA Administrator		
HOME Administrator		City of Henderson Neighborhood Services
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The City of Henderson will be working with the following nonprofit organizations to administer CDBG and HOME funds to meet the goals laid out in the 2015-2019 Consolidated Plan, as well as the 2017-2018 Annual Action Plan.

- Andson Foundation Inc.
- Boys & Girls Club Henderson
- Club Christ Ministries
- Giving Life Ministries
- HELP of Southern Nevada
- HopeLink of Southern Nevada
- Junior Achievement of Southern Nevada
- Living Grace Homes, inc.
- Rebuilding Together of Southern Nevada
- S.A.F.E. House

- The Shade Tree
- Silver State Fair Housing
- Southern Nevada Regional Housing Authority
- Habitat for Humanity
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### **Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Henderson consults with several local agencies to improve services to Henderson residents. The City works with the Southern Nevada Regional Housing Authority (SNRHA) on the acquisition of single-family housing units and the rehabilitation of existing affordable multi-family housing units. The City also partners with Habitat for Humanity on developing single-family houses as well as other affordable housing options in the Pittman area. In addition, the City collaborates with non-profit organizations to provide social services to low- and moderate-income residents to ensure that these residents have access to affordable childcare, emergency needs assistance, health and nutritional services, and emergency and transitional shelter. Finally, the City consults with other jurisdictions on the use of CDBG, HOME, and other Federal funds.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

While Henderson has never had its own housing authority, the Southern Nevada Regional Housing Authority (SNRHA) benefits all of Southern Nevada with their regional efforts and improved coordination. This coordination between public housing agencies was enhanced in January 2010 when three local housing authorities merged to become the SNRHA. SNRHA is comprised of the housing authority staff from the Housing Authorities of Las Vegas, North Las Vegas, and Clark County. The City will continue to collaborate with the SNRHA on public housing needs.

The City of Henderson is fortunate to have several social service organizations in the community. HopeLink of Southern Nevada Family Resource Center is located in one of Henderson’s mature neighborhoods and is accessible to Henderson residents in need of housing and social services. HopeLink Family Resource Center provides referrals to a wide variety of complimentary services in Southern Nevada. In addition, social service agencies are better able to coordinate efforts through the use of the Nevada 211 system. This is a statewide effort to provide Nevada residents with the best referral services as possible. The City will continue to refer residents to these two (2) resources.

Unfortunately, the City of Henderson does not have any assisted housing providers that provide health and/or mental health services within the housing complex. It is something that the City of Henderson is extremely interested in and has been actively looking for partnerships to develop housing with the services.



**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of Henderson will continue to participate with the Southern Nevada Homeless Continuum of Care Board (SNH CoC Board) as it works to create a functional zero homelessness environment. The SNH CoC Board has five working groups which consist of evaluation, planning, HMIS, monitoring and community engagement. City of Henderson is actively involved in these working groups to help collaborate with other jurisdictions to bring needed services to our homeless community.

Currently, the SNH CoC Board is proud to have reached functional zero community for our homeless veterans. This means that there are enough resources and housing available for all veterans who find themselves homeless in Southern Nevada. With the continuous partnership with the Veterans Administration as well as USVet's, no veteran in Southern Nevada has to be homeless. Based on the success of reaching functional zero with our homeless veteran population, the SNH CoC Board continues its efforts to provide functional zero homelessness for families with children, unaccompanied youth, and all homeless individuals.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

While the City of Henderson does not receive Emergency Solutions Grant (ESG) funds, the City is an active participant of the regional Continuum of Care, along with Clark County, City of Las Vegas, City of North Las Vegas, Clark County School District, Southern Nevada Adult Mental Health Services, Nevada Homeless Alliance, Las Vegas Metropolitan Police Department, and U.S. Veterans Administration. The City of Las Vegas, City of North Las Vegas and Clark County receive ESG funds and have used this group to review written standards for the program. This continuum meets on a monthly basis to discuss funding, policies, and procedures for the Homeless Management Information System (HMIS).

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Southern Nevada Regional Housing Authority
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City works with the Southern Nevada Regional Housing Authority to acquire single-family housing and rehabilitate multi-family housing units. Anticipated outcomes include increasing the availability of affordable housing.
2	<b>Agency/Group/Organization</b>	HOPELINK
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Families with children Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HopeLink is a non-profit agency that offers services to homeless and low-income individuals and families. This agency receives funding for homelessness prevention activities that focus on maintaining housing. They also offer supportive services, such as food and employment assistance, as well as referrals to other assistance programs. The anticipated outcome is to develop better strategies to prevent homeless and rapidly rehouse homeless families.
3	<b>Agency/Group/Organization</b>	Silver State Fair Housing
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing Council

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City of Henderson has been working with Silver State Fair Housing Council to provide fair housing resources to Henderson residents. The anticipated outcome is to get a better understanding of what barriers prevent our residents from finding and /or maintaining affordable housing. The ultimate goal is to alleviate those barriers and make sure that housing options are available for all Henderson residents.
4	<b>Agency/Group/Organization</b>	GIVING LIFE MINISTRIES
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	This organization is a part of our Homeless Community Partners Committee which meets on a quarterly basis to discuss the needs of homeless individuals in the Henderson area. The anticipated outcome is to get a better understanding of the needs and patterns of our homeless community so we can better meet their needs and provide options to housing.
5	<b>Agency/Group/Organization</b>	SAFE HOUSE
	<b>Agency/Group/Organization Type</b>	Services-Victims of Domestic Violence
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City of Henderson worked with this organization to provide shelter for victims of domestic violence. The anticipated outcome is to provide a safe haven for victims as well as to provide education and therapy to prevent these individuals from being victimized again in a domestic setting.

6	<b>Agency/Group/Organization</b>	Henderson Chamber of Commerce
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Economic Development
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Work with representatives from the Henderson Chamber of Commerce to discuss possible economic development activities. We spoke with small businesses affiliated with the Henderson Chamber of Commerce small business incubators to discuss the needs of small to medium-sized business in Henderson and how we can not only increase the stability of small businesses but how to create jobs for low income residents.

**Identify any Agency Types not consulted and provide rationale for not consulting**

Not applicable.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Southern Nevada Homelessness Continuum of Care Board	The City's goals of helping homeless persons overlap with the goals of the Continuum of Care because the City of Henderson adopted the Continuum of Care Plan. As members of the Continuum of Care we work in a partnership to address homelessness on a regional level.
Regional Analysis of Impediments	Southern Nevada Strong	This assessment was one of the first regional efforts to be approved by HUD and helped to identify the major impediments to our region. The analysis of impediments gathered a great deal this information on homelessness from the Continuum of Care assessment and plan.

**Table 3 – Other local / regional / federal planning efforts**

## **Narrative (optional)**

As mentioned above, the City of Henderson worked with nonprofit, other local jurisdictions and the local business community to get a wider perspective of what is currently being done in our community as well as what are some of the deficits that our city has. It is important to the City of Henderson that we do not operate within a vacuum and that we take into consideration all available information. We are fortunate to have such an incredible interjurisdictional partnership in Southern Nevada. City of Henderson staff participates in and sits on many local boards such as the Continuum of Care. It is through our ongoing outreach and collaborations that we are able to view problems in a multifaceted way. These partnerships and collaborations also allow us to leverage what little resources we have with greater pools of funding in order to make a bigger impact within our city and our region.

In addition to the agencies mentioned above, the City of Henderson participates in the Southern Nevada Consortium Meetings, attended by staff from the City of Las Vegas, Clark County Social Services, the local HUD office, and the Clark County Consortium, which consists of Clark County and the City of North Las Vegas. This Consortium meets bi-monthly to coordinate the use of CDBG and HOME funds, as well as ESG and other Federal funds. The agenda for these meetings includes a discussion on community development programs, housing programs, and homeless programs, in addition to planning, cross cutting regulations, and upcoming events. These meetings provide a good opportunity to consult with other jurisdictions on the application process, citizen participation schedules, consolidated plans, homelessness issues, program reporting, and other local issues.

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City of Henderson’s Neighborhood Services Division relies on the City’s Citizen Participation Plan for the CDBG and HOME programs. All of the CDBG Program Advisory Committee (PAC) meetings are open to the public, where the public are invited to attend and make comments. These public meetings are held in a wheelchair accessible building and persons with special needs are asked to contact City staff if special accommodations are needed for these meetings. All PAC meetings have an agenda that is posted three business days prior to the meeting at two local recreation centers, a fire station, and the City Hall building. The agendas are also located on the Neighborhood Services website. Citizens also have the opportunity to review and comment on all Consolidated Plans, Action Plans, and Consolidated Annual Performance and Evaluation Reports (CAPER) before they are approved by City Council and submitted to HUD.

To initiate the planning process for the 2017-2018 program year, the City published a notice to the public in the local newspaper announcing the availability of CDBG applications and the date of a technical assistance workshop. The notice was published on October 14, 2016 in English in the Las Vegas Review-Journal and in Spanish in El Tiempo, a Spanish language publication of the Review-Journal. The City also emailed this notice to all the organizations that requested to be on the CDBG notification list. The applications were available from October 14, 2016 to November 14, 2016, on the Neighborhood Services website. On October 18, 2016, the City held a technical assistance workshop to offer guidance and answer any questions about the application process. Ten (10) non-profit organizations attended.

After reviewing the 2017-2018 applications, the CDBG PAC made their funding recommendations to be included in a Draft Action Plan. The City published an advertisement on March 10, 2017 in the local newspaper to announce that the City of Henderson’s Draft Action Plan was available for review and public comment. The ad stated (in English and in Spanish) that the Draft Action Plan was available in the Neighborhood Services office located in City Hall, and in two (2) local libraries located near areas where CDBG funds were proposed to be used. Once we received our actual allocations from HUD and decided to do a second public comment period, the City posted an additional advertisement on June 28, 2017 in both English and Spanish. The City also posted the Draft Action Plan on the City’s website, and made copies of the Plan available upon request.

The public comment period for the Draft Action Plan began on March 10, 2017 and ended on April 10, 2017, with the second 14 day comment period beginning on June 28, 2017 and ending on July 12, 2017. The public was invited to review the Draft Action Plan and to submit written comments to the Neighborhood Services office. On July 18, 2017, the City Council held a public hearing to discuss the Draft Action Plan for FY2017 during its regularly scheduled City Council Meeting. No comments were received during the public hearing and City Council approved the Draft Action Plan. The Action Plan was submitted to HUD for approval on August 16, 2017.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	18 applications were received in response to the notice published on October 14, 2016	No comments were received.	No comments were received.	
3	Public Meeting	Non-targeted/broad community	There were ten (10) non-profit agencies that attended the CDBG Application Workshop on October 18, 2016.	No comments were received.	No comments were received.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Newspaper Ad	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	No comments were received for the ad published on March 10, 2017.	No comments were received.	No comments were received.	
5	Newspaper Ad	Non-English Speaking - Specify other language: Spanish  Non-targeted/broad community	No comments were received for the ad published on June 28, 2017.	No comments were received.	No comments were received.	
6	Public Hearing	Non-targeted/broad community	No comments were received at the public hearing on July 18, 2017.	No comments were received.	No comments were received.	

**Table 4 – Citizen Participation Outreach**



## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City will utilize \$1,289,112 in CDBG funds and \$486,027 in HOME funds for Fiscal Year 2016, as well as \$812,768 in prior year CDBG funds and \$974,337 in prior year HOME funds. In addition to the City's CDBG and HOME funding, the City also expects resources to be available from the State of Nevada. State funding includes State HOME funds and Low Income Housing Trust Funds (LIHTF) for Welfare Set-Aside (WSA) and Tenant-Based Rental Assistance (TBRA). The State has allocated \$187,263 in State HOME funds, \$102,795 in LIHTF WSA, and \$572,573 in LIHTF for Development of Affordable Housing for Fiscal Year 2017. The City will contribute \$110,821 of the City's general funds toward the Regional Homeless Coordination efforts and has set aside \$15,185 to WestCare to provide detox and substance abuse treatment to our residents. Although the city anticipates receiving funding from the se other sources, this Annual Action Plan provides information about the projects and programs that will utilize CDBG and HOME funding.

**Priority Table**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,289,112	0	812,768	2,101,880	3,000,000	These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate income residents.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	486,027	99,779	974,337	2,202,975	2,000,000	These funds will be used to fund the development and retention of affordable housing units in Henderson.

**Table 5 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City will meet the 25% HOME match requirement by using Low-Income Housing Trust Funds (LIHTF), awarded to the City by the State of Nevada Housing Division. This will be reported in the HOME Match Report (HUD form 40107-A) and submitted with the Consolidated Annual Performance and Evaluation Report (CAPER).

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Not applicable.

**Discussion**

The City will utilize these CDBG and HOME funds for housing and community development activities that are in line with the goals of the 2015-2019 Consolidated Plan. Other funding sources will assist improving energy efficiency, assist first-time homebuyers, provide emergency rehabilitation services for homeowners and assisting with regional homeless efforts.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

#### No Goals Found

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable/Decent Housing	2015	2019	Affordable Housing Homeless	Henderson Citywide	Affordable Housing	HOME: \$200,000	Homeowner Housing Added: 4 Household Housing Unit
2	First-time Homebuyers	2015	2019	Affordable Housing	Henderson Citywide	Affordable Housing	HOME: \$100,000	Direct Financial Assistance to Homebuyers: 4 Households Assisted
3	Transitional Services for Homeless	2015	2019	Homeless	Henderson Citywide	homeless services	CDBG: \$35,000	Tenant-based rental assistance / Rapid Rehousing: 10 Households Assisted Homeless Person Overnight Shelter: 100 Persons Assisted
4	Homelessness Prevention	2015	2019	Affordable Housing	Henderson Citywide	Affordable Housing homeless services	CDBG: \$25,000	Homelessness Prevention: 120 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Emergency Home Repairs	2015	2019	Affordable Housing	Downtown Investment Strategy Boulder Highway Opportunity Site	Affordable Housing	CDBG: \$200,000	Homeowner Housing Rehabilitated: 36 Household Housing Unit
6	Neighborhood Facility Improvements	2015	2019	Non-Housing Community Development	Downtown Investment Strategy	Nutritional Services	CDBG: \$100,000	Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
7	Youth Services	2015	2019	Non-Homeless Special Needs	Henderson Citywide	Educational Enrichment	CDBG: \$45,000	Public service activities other than Low/Moderate Income Housing Benefit: 120 Persons Assisted
8	Child Care Services	2015	2019	Non-Homeless Special Needs	Downtown Investment Strategy	Youth Services	CDBG: \$15,000	Public service activities other than Low/Moderate Income Housing Benefit: 30 Persons Assisted
9	Sidewalk Improvements	2015	2019	Non-Housing Community Development	Downtown Investment Strategy	Affordable Housing	CDBG: \$247,900	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 260 Households Assisted

**Table 6 – Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Affordable/Decent Housing
	<b>Goal Description</b>	The City will be working to create additional affordable housing.
2	<b>Goal Name</b>	First-time Homebuyers
	<b>Goal Description</b>	The City will assist low to moderate income Henderson residents with down payment and rehabilitation assistance.
3	<b>Goal Name</b>	Transitional Services for Homeless
	<b>Goal Description</b>	These services will provide shelter for homeless and provide rapid rehousing services for an estimated 110 households.
4	<b>Goal Name</b>	Homelessness Prevention
	<b>Goal Description</b>	These services will will prevent individuals and families from becoming homeless.
5	<b>Goal Name</b>	Emergency Home Repairs
	<b>Goal Description</b>	Emergency repair services to homeowners that are low to moderate income and are primarily senior, disabled persons and veterans.
6	<b>Goal Name</b>	Neighborhood Facility Improvements
	<b>Goal Description</b>	This activity will provide funding to help build a food pantry in a timely low income area which is a food desert.
7	<b>Goal Name</b>	Youth Services
	<b>Goal Description</b>	The services will provide educational tutoring and enrichment to improve the graduation rate of children of low income residents.

8	<b>Goal Name</b>	Child Care Services
	<b>Goal Description</b>	The services will provide affordable childcare to low income working families.
9	<b>Goal Name</b>	Sidewalk Improvements
	<b>Goal Description</b>	The purpose of this goal is to increase the visibility, security and ADA accessibility of streets in predominately low income neighborhoods. This ultimately increases the accessibility of our current affordable housing stock.

**Table 7 – Goal Descriptions**

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

The City estimates that services assisted with CDBG and HOME funding will be provided to 700 extremely low-income families, 400 low-income families, and 84 moderate-income families.

## AP-35 Projects – 91.220(d)

### Introduction

During the 2017-2018 CDBG application periods, the City of Henderson received 20 CDBG applications requesting funds for various activities, including public services and capital project improvements. After initial review, 2 of the activities were found to be ineligible under CDBG. The CDBG Program Advisory Committee (PAC) had a total of 18 applications to review during the application process, and after hearing presentations from all applicants, the Committee recommended funding for 12 of the 18 applicants. In the table below, the first 12 projects are the projects that the committee recommended for funding. Projects 13 through 15 are the projects that the City of Henderson will be utilizing CDBG dollars to support initiatives and priorities set by the consolidated plan. Activities such as Silver State Fair Housing Council which will provide fair housing services to residents and to help the City of Henderson affirmatively further fair housing. This service will be paid out of CDBG administration funds. The organization will take fair housing complaints, conduct testing to see if fair housing laws are being violated, and provide outreach and education. Projects 16 through 19 are the projects that the City of Henderson will be utilizing HOME dollars to support initiatives and priorities set by the consolidated plan.

#	Project Name
1	Andson Foundation Inc. 17/18
2	Boys & Girls Clubs of Southern Nevada 17/18
3	Club Christ Ministries 17/18
4	Giving Life Ministries 17/18
5	Hopelink of Southern Nevada 17/18
6	Junior Achievement of Southern Nevada 17/18
7	Living Grace Homes Inc. 17/18
8	SAFE House 17/18
9	The Shade Tree 17/18
10	Rebuilding Together 17/18
11	Giving Life Ministries Building Project 17/18
12	COH Public Works 17/18
13	COH CDBG Administration 17/18
14	COH CDBG Housing Services 17/18
15	CDBG Available to Commit
16	COH HOME CHDO 17/18
17	COH HOME Administration 17/18
18	COH HOME First-Time Homebuyer Program 17/18
19	HOME Available to Commit

**Table 8 – Project Information**



**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

During the development of the 2015-2019 Consolidated Plan, City of Henderson citizens stated that services for affordable decent housing, economic development/job creation and educational enrichment/educational services were the highest priority. Victims of abuse and neglect as well as food pantries and nutritional services were deemed important as well. Because of that, the CDBG Program Advisory Committee (PAC) adhered to the needs of the community and the priorities set in the Consolidated Plan. The applications with the highest scores were organizations that met the top three priorities. However, programs like S.A.F.E. House's Emergency Services program for victims of domestic violence and The Shade Tree Shelter's Emergency Shelter program for homeless women and children were also awarded funds. These programs meet the immediate needs of Henderson residents.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

Table 9 – Project Summary

<b>1</b>	<b>Project Name</b>	Andson Foundation Inc. 17/18
	<b>Target Area</b>	Downtown Investment Strategy Boulder Highway Opportunity Site
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Youth Services
	<b>Funding</b>	\$20,000
	<b>Description</b>	This project is designed to provide afterschool tutoring in homework assistance to low and moderate income elementary age students. The activity will take place inside of the Boys and Girls Clubs located in Henderson in CDBG eligible census tracts.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The organization will serve an estimated 150 elementary age students who belong to low to moderate income families.
	<b>Location Description</b>	The services will take place at 3 Henderson Boys and Girls Club locations: the Boyd Club at 1608 Moser Dr. (Trk 54.38, Blk group 1); the Kish Club at 401 Drake St. (Trk 54.22, Blk group 1); and the Marker Club at 1030 Center St. (Trk 54.21, Blk group 3).
	<b>Planned Activities</b>	The organization will provide tutoring and homework assistance for elementary age students.

<b>2</b>	<b>Project Name</b>	Boys & Girls Clubs of Southern Nevada 17/18
	<b>Target Area</b>	Downtown Investment Strategy
	<b>Goals Supported</b>	Child Care Services
	<b>Needs Addressed</b>	Educational Enrichment Youth Services
	<b>Funding</b>	\$25,000
	<b>Description</b>	This project provides before and after school care to low income families with elementary age children. The no cost child care allows working low income families to continue working due to the affordable childcare.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide before and after school child care to an estimated 50 elementary age students in order for their low income parents to continue working.
	<b>Location Description</b>	This program will take place at the Boys and Girls Club located at 401 Drake Street, Henderson NV 89015. It is census tract 5423 and block group 1.
<b>Planned Activities</b>	The organization will provide before and after school care to elementary age students in order to allow their parents to continue working. Without this assistance, these low income parents would not be able to afford conventional child care and therefore would have to stop working to care for their children.	
<b>3</b>	<b>Project Name</b>	Club Christ Ministries 17/18
	<b>Target Area</b>	Downtown Investment Strategy
	<b>Goals Supported</b>	Youth Services

	<b>Needs Addressed</b>	Educational Enrichment Youth Services
	<b>Funding</b>	\$13,000
	<b>Description</b>	This project will provide literacy services to elementary age children, tutoring services for elementary through high school and mentoring and decision-making skills for middle school through high school.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will serve an estimated 30 young people from kindergarten through 12th grade. All of the participants our residents of the Landsman gardens public housing complex.
	<b>Location Description</b>	All activities will take place in the Learning Center in the middle of the Landsman Gardens apartment complex. The address is 750 N. Major Ave, Henderson, NV 89015.
	<b>Planned Activities</b>	This program is located on-site at the Landsman Gardens public housing complex which is owned and operated by the Southern Nevada Regional Housing Authority. The academic and mentoring activities are designed to help the children of Housing Authority supported families to eventually leave the cycle of poverty by increasing their chances of graduating from high school in moving on to college or a technical trade. The program increases the younger children's literacy rates and assist with maintaining or increasing current grade point averages. The program is also designed to teach life skills and decision-making skills to the middle school and high school age participants.
<b>4</b>	<b>Project Name</b>	Giving Life Ministries 17/18
	<b>Target Area</b>	Downtown Investment Strategy
	<b>Goals Supported</b>	Homelessness Prevention
	<b>Needs Addressed</b>	Nutritional Services
	<b>Funding</b>	20,000
	<b>Description</b>	This project is to fund a food pantry that will be utilized by low to moderate income residents which includes homeless, seniors, and food insecure families.

	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will serve an estimated 300 food insecure residents.
	<b>Location Description</b>	All activities will take place at 416 Perlite St, Henderson, NV, 89015.
	<b>Planned Activities</b>	The purpose of this activity is to provide food to low to moderate income residents that are food insecure. This includes homeless, low income seniors and low income families. This activity provides food to residents that either have no income or their income is not enough to pay for housing and food. This service is also located in the middle of the food desert.
5	<b>Project Name</b>	HopeLink of Southern Nevada 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Homelessness Prevention
	<b>Needs Addressed</b>	Affordable Housing homeless services
	<b>Funding</b>	27,000
	<b>Description</b>	CDBG funds will be used to pay for a case worker to provide low income residents with rent and utility assistance to prevent them from becoming homeless. Intensive case management and employment services in life skills will also be offered to the clients.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 250 low income households will be served.
	<b>Location Description</b>	All services will be provided at Hopelink of Southern Nevada's main office located at 178 Westminster Way, Henderson, NV 89015.

	<b>Planned Activities</b>	CDBG funds will be used to pay for the salary and benefits of a case manager. The organization will provide Henderson residents with homeless prevention services such as rent and utility assistance. The organization will also provide employment services as well as intensive case management and advocacy for low-income clients who are on the cusp of becoming homeless.
6	<b>Project Name</b>	Junior Achievement of Southern Nevada 17/18
	<b>Target Area</b>	Downtown Investment Strategy Boulder Highway Opportunity Site
	<b>Goals Supported</b>	Youth Services
	<b>Needs Addressed</b>	Educational Enrichment Youth Services
	<b>Funding</b>	\$13,000
	<b>Description</b>	This project will provide financial literacy training to students in elementary schools located in CDBG eligible census tracts. The purpose of the financial training is to break the cycle of poverty by teaching children how to budget and make good financial decisions.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will serve an estimated 200 elementary age students who attend school in low income areas.
	<b>Location Description</b>	The location of these activities will take place in elementary schools located in CDBG eligible census tracts.
	<b>Planned Activities</b>	The activities will consist of financial literacy which will include helping children understand the difference between wants and needs as well as budgeting. The organization will provide financial information that is age-appropriate with the purpose of helping children grow up to understand the value and responsibility of finances and how to make good financial decisions. This information will give these children a better opportunity of moving out of the cycle of poverty.

<b>7</b>	<b>Project Name</b>	Living Grace Homes Inc. 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Transitional Services for Homeless
	<b>Needs Addressed</b>	Youth Services homeless services
	<b>Funding</b>	\$10,000
	<b>Description</b>	This project will provide homeless under aged pregnant girls a place to live while they finish school and find employment. The program will also teach parenting skills and life skills such as budgeting and shopping for food.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Service will be extended to an estimated 10 homeless pregnant teenage females.
	<b>Location Description</b>	The activity will take place at 1806 Somersby Way, Henderson, NV 89014.
	<b>Planned Activities</b>	This activity will provide housing, food, assistance and education, parenting skills and life skills for homeless pregnant teenage females. The organization will work with these young ladies to graduate high school and either go on to a technical training program or into employment. The organization's focus is to make sure that these teenage mothers are not only able to care for themselves, but are able to properly care for their new child as well.
<b>8</b>	<b>Project Name</b>	SAFE House 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Transitional Services for Homeless
	<b>Needs Addressed</b>	homeless services
	<b>Funding</b>	\$50,000

	<b>Description</b>	This program provides shelter and therapeutic services for victims of domestic violence. CDBG funds will be used to pay for a case worker to help victims that have successfully completed the program transition back into regular housing and employment.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 50 victims of domestic violence will be provided shelter.
	<b>Location Description</b>	The location of the shelter is secret to protect the victims from their abusers. However, the shelter is located in Henderson and all services will take place in Henderson.
	<b>Planned Activities</b>	CDBG funds will be used to pay for the salary of a transitional caseworker. The proposed activity will provide immediate shelter for victims of domestic violence as well as transitional services that includes helping victims reenter mainstream society by helping them with employment assistance, therapeutic services and new stable housing.
<b>9</b>	<b>Project Name</b>	The Shade Tree 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Transitional Services for Homeless
	<b>Needs Addressed</b>	homeless services
	<b>Funding</b>	\$15,000
	<b>Description</b>	This program provides shelter for homeless women and children. CDBG funds will be used to pay for a portion of a case manager's salary to work with homeless women and children from the Henderson area.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 200 homeless women and children will be moved into shelter.



	<b>Location Description</b>	The homeless women's shelter is located at 1 West Owens Avenue, North Las Vegas, NV 89030. Although the shelter is located outside of Henderson, it will provide services to homeless Henderson residents.
	<b>Planned Activities</b>	The organization will provide shelter services for homeless women and children. Some of these services include transitioning into employment and/or permanent supportive housing.
<b>10</b>	<b>Project Name</b>	Rebuilding Together 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	Emergency Home Repairs
	<b>Needs Addressed</b>	Affordable Housing Services for Seniors and Disable Individuals
	<b>Funding</b>	\$200,000
	<b>Description</b>	This project provides emergency rehabilitation services to low to moderate income homeowners in Henderson that cannot afford the home repairs necessary to maintain their affordable housing. The purpose of this project is to maintain the current affordable housing stock the City has by making the necessary repairs.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 36 low income households will be served. The majority of these households will be homeowners who are seniors, disabled, or veterans.
	<b>Location Description</b>	The location of these activities will be done throughout the City of Henderson for homeowners that have been income qualified.
<b>Planned Activities</b>	The organization will provide emergency repair services to homeowners who are primarily seniors, disabled individuals and veterans. The purpose of these services are to maintain the existing affordable housing stock in our city. By helping low to moderate income residents maintain their home by providing emergency repairs, and allows the low to moderate income residents to continue to afford their current housing.	

<b>11</b>	<b>Project Name</b>	Giving Life Ministries Building Project 17/18
	<b>Target Area</b>	Downtown Investment Strategy
	<b>Goals Supported</b>	Neighborhood Facility Improvements
	<b>Needs Addressed</b>	homeless services Nutritional Services
	<b>Funding</b>	\$100,000
	<b>Description</b>	CDBG funding will be used for soft cost such as design and architectural fees for the construction of a food pantry directly located in a CDBG eligible census tract which also happens to be a food desert.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This new building will serve an estimated 500 food insecure residents. The majority of those residents are seniors, disabled and homeless.
	<b>Location Description</b>	The location for the new building will be at 416 Perlite St, Henderson, NV, 89015.
	<b>Planned Activities</b>	The new building will increase the storage and processing capabilities for the already existing food pantry located in a smaller building at the same address. The services are currently located in the middle of a food desert and provides nutritional services for a large amount of food insecure residents who simply do not have enough financial resources or the means to get to food.
<b>12</b>	<b>Project Name</b>	COH Public Works 17/18
	<b>Target Area</b>	Downtown Investment Strategy
	<b>Goals Supported</b>	Sidewalk Improvements
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	\$247,900

	<b>Description</b>	This project was awarded to the City of Henderson to improve the visibility and ADA compliance of Carson Way and Hillcrest Drive. The streets are located in CDBG eligible census tract and is primarily occupied by low income residents. The purpose of this project is to increase safety and accessibility in these neighborhoods.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This project will benefit an estimated 260 households.
	<b>Location Description</b>	The project will take place on The streets include Carson Way and Hillcrest Drive, generally located south of Van Wagenen Drive. Census Tract 52.00, Block 3.
	<b>Planned Activities</b>	This project will consist of streetlight and sidewalk improvement to this predominantly low income area. The purpose of the project is to increase safety and comply with ADA codes to allow more accessibility to the residents in this neighborhood. By increasing the safety through replacing the streetlights with more efficient ones that provide better like quality and widening the sidewalks to provide better access, this project will ultimately increase the quality and accessibility in our current affordable housing stock.
<b>13</b>	<b>Project Name</b>	COH CDBG Administration 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Affordable Housing Economic development Educational Enrichment Youth Services Services for Seniors and Disable Individuals homeless services Nutritional Services
	<b>Funding</b>	\$257,822

	<b>Description</b>	This project has been set up to account for the services needed to administer the CDBG grant.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity is strictly dealing with the administrative costs to run the CDBG programs.
	<b>Location Description</b>	The location of these programs will take place throughout the city of Henderson or in some cases outside of the City of Henderson but will directly serve Henderson residents.
	<b>Planned Activities</b>	This activity is strictly dealing with the administrative costs to run the CDBG programs.
<b>14</b>	<b>Project Name</b>	COH CDBG Housing Services 17/18
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	\$227,000
	<b>Description</b>	This project is the use of CDBG funding to assist in other housing services such as HOME.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 10 low to moderate income households will be directly assisted with HOME funds.
	<b>Location Description</b>	Services will be provided throughout the city of Henderson.
	<b>Planned Activities</b>	This activity will pay for the housing services that are provided by the City of Henderson through HOME funds.
<b>15</b>	<b>Project Name</b>	CDBG Available to Commit
	<b>Target Area</b>	Henderson Citywide

	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Affordable Housing Economic development Educational Enrichment Youth Services Services for Seniors and Disable Individuals homeless services Nutritional Services
	<b>Funding</b>	\$63,390
	<b>Description</b>	Any CDBG funding that has not been attached to an established activity.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	These CDBG funds that are not currently committed to an activity. However, funds will be used to benefit low to moderate income residents.
	<b>Location Description</b>	The location of any future activities will take place within the City of Henderson.
	<b>Planned Activities</b>	These CDBG funds that are not currently committed to an activity. However, funds will be used to benefit low to moderate income residents.
<b>16</b>	<b>Project Name</b>	COH HOME CHDO 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	\$72,904
	<b>Description</b>	This project represents the HOME funding has been set aside specifically for CHDO projects.
	<b>Target Date</b>	6/30/2018

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The HOME funding allocated for this activity is the funding set-aside for an approved CHDO project. No CHDO project has been identified as of yet.
	<b>Location Description</b>	Any proposed project will take place within the City of Henderson city limits.
	<b>Planned Activities</b>	The HOME funding allocated for this activity is the funding set-aside for an approved CHDO project. No CHDO project has been identified as of yet.
<b>17</b>	<b>Project Name</b>	COH HOME Administration 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	\$48,602
	<b>Description</b>	The cost to administer the HOME projects.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity covers the administrative costs to run the HOME program.
	<b>Location Description</b>	Henderson city limits
	<b>Planned Activities</b>	This activity covers the administrative costs to run the HOME program.
<b>18</b>	<b>Project Name</b>	COH HOME First-Time Homebuyer Program 17/18
	<b>Target Area</b>	Henderson Citywide
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	\$100,000

	<b>Description</b>	This program will provide down payment and rehabilitation assistance to first time low income homebuyers. This program will help low to moderate income residents build wealth and stability with the purchase of a home.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 4 low to moderate income residents will be assisted with down payment and rehabilitation assistance through the first time homebuyer program.
	<b>Location Description</b>	Homebuyers are able to choose any type of housing that is within the financial guidelines within the City of Henderson.
	<b>Planned Activities</b>	This activity will allow low to moderate income Henderson residents the opportunity to purchase a home for the first time. This program allows low to moderate income families to start acquiring wealth through the purchase of a home.
<b>19</b>	<b>Project Name</b>	HOME Available to Commit
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	\$264,521
	<b>Description</b>	Any HOME funding that has not yet been allocated to an activity.
	<b>Target Date</b>	6/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This activity has been created to monitor the HOME funds that have not been allocated to a particular activity. No additional activities have been identified for the use of HOME funds at this time. However, staff continues to look for opportunities to improve our stock of affordable housing.
	<b>Location Description</b>	All activities will take place within the City of Henderson.

	<b>Planned Activities</b>	This activity has been created to monitor the HOME funds that have not been allocated to a particular activity. No additional activities have been identified for the use of home funds at this time. However, staff continues to look for opportunities to improve our stock of affordable housing.
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## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Henderson is located just outside Las Vegas, Nevada, in the southeast region of the Las Vegas Valley. The City has grown dramatically over the past decade and includes a population of over 300,000 residents within approximately 105 square miles. The City does not have qualified low-income census tracts for utilizing CDBG funds, but the City follows the Quartile Threshold of 32.8%. The City operated under the 43.7% Quartile from the 1990 Census which entitled the City to 10 qualified census block groups. Adjusted for the new threshold of 32.8% the City has 30 qualified census block groups throughout the City. Our minority population are not in a concentrated area; however, the highest population of minorities is Hispanic and is primarily located in the Downtown Henderson area (Townsite), Pittman area and the Victory Village area. These are the areas of major concentration for CDBG projects, as well as the utilization of HOME funding for rehabilitation and first-time homebuyer programming.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Henderson Citywide	50
Downtown Investment Strategy	25
Boulder Highway Opportunity Site	25

**Table 10 - Geographic Distribution**

## **Rationale for the priorities for allocating investments geographically**

CDBG will be focusing primarily on youth and educational services as well as economic development in all three target areas. However, all low to moderate income individuals citywide will be able to participate in these activities.

HOME will be focusing on the Pittman area which is the residential neighborhood associated with the Boulder Highway opportunity site. We will be working with Habitat for Humanity in purchasing (lots) parcels of land to develop two phases of affordable housing. The first phase will consist of four lots with four single-family homes and the second phase will consist of three lots with 20 units. The city will use \$442,760 to purchase the lots. The first phase of this project was completed during the last fiscal year. Through our partnership with Habitat for Humanity, four single-family homes will be constructed and 20 affordable housing units will be constructed.

## **Discussion**

During the 2017-2018 funding year, CDBG and HOME funding will focus on meeting the needs of our top three priorities which are providing affordable and decent housing, youth and educational services and economic development. The majority of the CDBG projects for this upcoming year are focused on youth and educational services. HOME funds will be utilized to provide affordable decent housing.

Also during the 2017-2018 funding year, all capital improvement projects will be located within and near the Downtown Investment Area. All public service projects will benefit Henderson residents, even if they are located outside of Henderson city limits. An example of this would be that the City of Henderson does not have a shelter for women and children within our jurisdictional lines. However, in past years the City of Henderson has given CDBG dollars to a shelter for women and children that operate in the City of Las Vegas. The CDBG funding that the City of Henderson utilizes for shelter provides beds and services for Henderson residents.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of Henderson will utilize CDBG, HOME and LIHTF funds to increase and sustain the amount of affordable housing units, as well as help low-income residents maintain their housing. Monitoring of funding recipients providing rental housing confirmed rental inspections are being properly conducted and the units and complexes met Housing Quality Standards (HQS). The City's affirmative marketing policies and procedures mirror HUD's HOME affirmative marketing requirements and the City monitors funding recipient affirmative marketing activities. Funding recipients maintain Affirmative Marketing Certifications which include the following:

- Ensuring that all potential applicants and the general public have access to Federal fair housing laws and affirmative marketing procedures through outreach methods
- Ensuring that all persons, including persons covered by the Fair Housing Act and its amendments, have access to information about program services and available units
- Ensuring record keeping and affirmative action activities
- Assessing and reporting on affirmative marketing activities

The City proactively encourages Section 3 business/contractors, as well as minority and women-owned businesses (MBE/WBE), to participate in City contracting activities. The City maintains a database of Section 3 contractors, MBE, and WBE who have expressed an interest in contracting with the City. The City posts contracting opportunities on a proprietary website and simultaneously notifies MBE/WBEs of contract opportunities.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	500
Non-Homeless	120
Special-Needs	0
Total	620

**Table 11 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	120
The Production of New Units	10
Rehab of Existing Units	36

One Year Goals for the Number of Households Supported Through	
Acquisition of Existing Units	0
Total	166

**Table 12 - One Year Goals for Affordable Housing by Support Type**

## Discussion

The City is diligently working on maintaining our affordable housing stock by assisting low-income residents with home rehabilitation programs to keep housing costs low. Programs such as Emergency Repair Program, Housing Rehabilitation Program and our partnership with Rebuilding Together assist with residents who do not have the ability or financial resources to maintain decent and affordable housing without the assistance of these programs.

The City of Henderson will also award LIHTF Welfare Set-Aside (WSA) funding to Hopelink of Southern Nevada to administer a rental assistance program that will provide rental and utility assistance to extremely low- and low-income individuals and families to help prevent them from becoming homeless. The City will also look into awarding HOME funds to HELP of Southern Nevada to administer a Tenant-Based Rental Assistance (TBRA) program as a housing first model to assist Henderson residents who have become homeless. The City will continue to use HOME funds to provide our residents with a first-time homebuyer program.

The City of Henderson conducted a local market study in April 2017 and found that the median sales price of homes in Henderson had increased. The market study was conducted using data provided by the Greater Las Vegas Association of Realtors. The City studied the price of home sales in March 2017 and found that the median sales price for this month was \$271,000. Calculating 95% of this price, the City requested that HUD increase the median purchase price to \$257,450. While the City's request is still pending approval, the City will conduct this study on an annual basis and monitor trends in the housing market on an ongoing basis. It would also benefit our residents that are currently renting units to increase the rental unit subsidies and /or separate the City of Henderson from the Clark County - Paradise calculation, due to the fact that the rental market in Henderson is significantly higher than the neighboring jurisdictions. The City of Henderson will start using the new median purchase price as of July 1, 2017.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City of Henderson will continue its partnership with the Southern Nevada Regional Housing Authority. We have contributed \$100,000 to SNRHA to rehabilitate existing affordable housing units and we gave an additional \$335,000 to the SNRHA last year to assist in their efforts of maintaining existing affordable housing stock in our city. The City is also working on a deal to contribute HOME grant funding to SNRHA to rehab a senior complex that is owned and operated by SNRHA. This project will hopefully take place within the next two years.

The SNRHA's Supportive Services Department has a Program Specialist who meets regularly with SNRHA's Resident Councils Organizations to provide leadership, training and financial guidance to help them succeed in completing their objectives. It is the goal of SNRHA to increase the number of Resident Council Organizations at public housing developments located throughout the Southern Nevada region of Clark County.

SNRHA works to provide a sense of community among its residents. Each year, the SNRHA hosts a major Father's Day event the weekend before Father's Day. The event is held to celebrate fatherhood and recognize dads in the community who are doing a great job with their children, and to reconnect fathers and their families. This free event is open to the public and designed to reach all housing authority families, including non-residents of SNRHA that have children that reside with the housing authority. There are free games, raffle prizes, jump houses for kids, face painting, haircuts, and a cookout. Community partners are on-hand to provide information on employment programs, family court mediation and child support, mental health and substance abuse resources, health and wellness services, vocational training, teen and children's programs, and more.

### **Actions planned during the next year to address the needs to public housing**

The SNRHA's Supportive Services Department's primary function is to inform seniors and families of the available community services and resources and to assist them with facilitating access to those services. The Department's mission is to provide services that will enable seniors to age in place and remain independent and to promote self-sufficiency for families. These goals are continuously met by providing several onsite service providers, advocating for the residents, distributing resource information and making referrals as needed.

SNRHA has a very vibrant Section 3 program. Section 3 helps foster local economic development, neighborhood economic improvement, and individual self-sufficiency. The Section 3 program requires that recipients of certain HUD financial assistance, to the greatest extent feasible, provide job training, employment, and contracting opportunities for low- or very-low income residents in connection with projects and activities in their neighborhoods. Through Section 3 employment, residents gain valuable job training and experience.

The Supportive Services Department has also received over \$1.8 million dollars in Adult and Youth Workforce Investment Act (WIA) funding to not only work with its residents, but also all low-income community members to help them become self-sufficient. This program funds vocational skills training, on-the-job training and supportive services necessary for individuals to obtain and maintain employment.

The SNRHA has formed a partnership with College of Southern Nevada to provide a program that will allow residents access to several high school, GED and college classes. Additional educational programs that are beneficial to our residents are provided by College of Southern Nevada, Clark County School District, Nevada Partners, Desert Rose Adult High School and University of Nevada, Las Vegas.

The SNRHA receives an ongoing funding stream that assists working residents with their payment of security deposits. Additionally, the agency continues to utilize the free computers from the Broadband Technology Opportunities Program (BTOP) in collaboration with the Las Vegas-Clark County Urban League, to provide free public computer centers on-site at some of the housing developments; the labs are operated by residents.

The SNRHA has also received a Partnership Grant with Safe Nest that provides an on-site domestic violence advocacy to assist residents with domestic violence intervention and prevention.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The SNRHA has a 17 member resident councils in formation or operation and has a staff member designated to assist in organizing the remaining SNRHA public housing development's resident councils. Additionally, SNRHA has a Resident Advisory Board, usually consisting of eleven (11) members from Public Housing and the Housing Choice Voucher Program.

Family Self-Sufficiency (FSS) coordinators provide case management to participants of the Housing Choice Voucher Program and Public Housing Program. Coordinators work closely with various community partners and service providers to secure services to help FSS participants reach economic independence. Post-secondary education, vocational training, credit repair, budgeting preparation and homeownership opportunities are explored with each participant. The SNRHA works with the State Welfare Division and the Clark County Department of Social Services to help residents make the "Welfare to Work" transition and to further their self-sufficiency concepts. SNRHA has designated 96 of its existing scattered site public housing units for the Public Housing Homeownership Program. The remaining 291 scattered sites will be utilized for applicants in the Public Housing Program.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Southern Nevada Regional Housing Authority (SNRHA) has not designated as a troubled PHA; therefore, no financial or other assistance is required.

**Discussion**

SNRHA continues to maintain a safe environment for its residents. The Sherman Gardens and Marble Manor communities have the Safe Village Initiative project. This initiative represents a coalition of community partners that work closely to provide a comprehensive array of resources, as well as to reduce crime, enhance safety, and improve the quality of life in the community. The partners for this initiative include the housing authority, local criminal justice agencies, social service organizations, clergy, schools and residents. The intent of the Safe Village Initiative is to improve the outcomes for our communities by working collaboratively, using a broad community approach, to address the issues that challenge our community at large. Through the Safe Village Initiative, an environment is being created and fostered whereby every person is positively supported by their community, family, and peers, and they are all part of the solution. A unique forum has developed which allows residents to have real access to the resources needed to be safe, healthy, productive and contributing members of the community.

The Casa Grande Transitional Center of the Nevada Department of Corrections, is a strong partner of the SNRHA. Casa Grande is a dormitory-style facility built to house non-violent, non-sex crime inmates who are within 18 months from their parole eligibility date. The main purpose of Casa Grande is to allow these residents the opportunity to seek work and secure permanent housing prior to reintegrating into society. Since its inception, Casa Grande has expanded its programs to include parolees, probation violators, and ex-offenders.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Henderson will participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritizes assistance for families at imminent risk of becoming homeless and will award CDBG funds to a community-based partner to assist with rent and utilities in order to prevent homelessness and maintain permanent housing. Three non-profit organizations will receive CDBG funds to assist homeless persons with emergency shelter and transitional housing, including victims of domestic violence and homeless pregnant teens. The City will also participate on the Southern Nevada Regional Planning Commission's (SNRPC) Technical Working Group for the Committee on Homelessness, as well as the Continuum of Care's Evaluation Working Group.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City of Henderson is a partner in regional efforts to eliminate chronic homelessness, including the regional Continuum of Care (CoC) collaborative. The regional effort includes Mobile Crisis and OUTREACH Teams to actively seek-out chronically homeless individuals and families with children to engage them in services. The team routinely visits encampments and is successful in moving people into programs and housing. City of Henderson staff participates in these outreach efforts by participating in the annual homeless census count and conducting homeless surveys to better assess the needs and barriers that the homeless population is facing in our area.

Again this year, the City of Henderson will participate in Project Homeless Connect, an annual event to assist the homeless. Formerly called Stand Down for the Homeless, this event links homeless individuals and families with community resources. The purpose is to provide free services to meet the immediate needs of the homeless while helping them transition from homelessness to a more stable environment. Project Homeless Connect is part of the Regional Homeless Coordination effort to address homelessness on a regionally cooperative scale. Henderson will provide free bus transportation to and from the Project Homeless Connect event. Bus transportation will be available from several locations in Henderson. The City will also participate in outreach efforts promoting the event, including advertising the event in City facilities and informing people of the event during informational visits to nutrition sites.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**



Through the City's participation in Regional Homeless Coordination efforts, the City uses a voucher program which allows homeless people to get off the streets and seek shelter. HopeLink of Southern Nevada is a local non-profit organization that provides hotel vouchers to homeless while coordinating other supportive services for them. The voucher allows homeless persons to obtain temporary hotel accommodations for a short period of time, meanwhile allowing them an opportunity to seek long-term community resources. The Henderson Police Department assists in these efforts by contacting HopeLink for hotel vouchers and case management to homeless persons encountered during calls for service. These local efforts have been coordinated with regional efforts mentioned above. Combined regional and local efforts enable homeless individuals and families to rebuild their lives.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City of Henderson is an active member in the Southern Nevada Homeless Continuum of Care Board (SNH CoC Board) Technical Working Group for the Committee on Homelessness and is involved in the regional strategic planning effort to eliminate chronic homelessness. The SNH CoC Board has adopted a Southern Nevada Regional Homeless & Housing Plan, otherwise known as the Help Hope Home Plan, which provides guidance for regional planning efforts and reports progress toward regionally established goals.

The Help Hope Home Plan defines core strategies and details the following implementation schedule that we will use to make this change a reality. These strategies and their objectives, along with the activities that support them, form our local agenda to end homelessness in Southern Nevada. Core strategies of the plan are based on best practices and proven methods that have decreased the incidence of homelessness in communities that are successfully implementing similar plans across the country.

The Continuum of Care process is developed and managed through regional coordination, ensuring funding applicants and funding recipients are coordinating efforts and targeting identified community needs. Protocols are developed through this coordinated effort and inter-local agreements among the jurisdictions document regional commitment to following developed protocols. Utilization of the Homeless Management Information System (HMIS) is now being mandated by other local funding sources which enhances coordination.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City prioritizes assistance for families at imminent risk of becoming homeless. The City collaborates with community-based partners to secure emergency housing and utility resources to help at-risk households maintain existing housing. The City actively participates in regional allocations of United Way Immediate Needs funding, the Emergency Food & Shelter Program, and Low-Income Housing Trust Fund (LIHTF) initiatives to help bring resources to the jurisdiction and its residents.

The City of Henderson partners with HopeLink of Southern Nevada, United Way, and the Internal Revenue Service to provide free tax assistance to low-income families through the Volunteer Income Tax Assistance (VITA) program. The goal of the VITA program is to maximize tax refunds and assist low to moderate income households to remain self-sufficient. In addition, the City funds emergency nutritional programming for low-income persons and case management efforts to assist individuals and families at imminent risk of homelessness, including victims of domestic violence and homeless pregnant teens. The City also collaborates with community-based partners such as Consumer Credit Counseling Services, Silver State Fair Housing Council, Housing for Nevada, Nevada Bankers Collaborative, and Legal Aid Center of Southern Nevada in providing outreach, education, and counseling assistance to people coping with bankruptcy and foreclosure issues.

**Discussion**

The City of Henderson plays an active role in Regional Homeless Coordination efforts and will continue to work with community partners to address the needs of homeless individuals and families. Funding will be awarded to local non-profits to assist with homelessness prevention activities, as well as emergency shelter and transitional housing.

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

In an effort to remove barriers to affordable housing, the City of Henderson served as the lead agency for Southern Nevada Strong, a regional planning effort that focused on issues facing our community, including safe and affordable housing. Due to the success of the regional plan, the City of Henderson is currently working on its comprehensive plan called Henderson Strong which continues to build on the information gathered in the regional plan. The City looked at ways to offer incentive programs for down-payment assistance and to work with developers to construct new affordable housing units. The information that was collected by Southern Nevada Strong has helped us to view housing and the need for housing in a whole new way. We now have a detailed roadmap to work from.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The City of Henderson served as the lead agency for Southern Nevada Strong, a regional planning project funded through HUD's Office of Sustainable Communities and continues to build on this knowledge. The Housing Task Group was charged in part with encouraging development of a wider variety of housing types, with an emphasis on improving access for under-represented or marginalized groups. This group, comprised of developers, community leaders, and subject matter experts, will utilize extensive community outreach to identify the existing public policies and other issues that may need to be addressed to accomplish this along with recommended implementation measures.

Recommendations from the group were approved and became available early 2015. As mentioned earlier, the City of Henderson is continuing this strategy to provide up-to-date information for the Henderson Strong comprehensive plan, which was adopted in July 2017.

During the Regional Assessment of Impediments (RAI), it was determined that there are few affordable housing options for residents who do not qualify for public assistance but still fall into protective groups. Two suggestions that the RAI made is:

- The jurisdictions need to research increasing affordable housing options across Southern Nevada and take the necessary steps to amend their zoning codes and comprehensive plans to support these changes
- Support the Southern Nevada Strong regional plan goal to encourage an adequate supply of housing with the range of price, income, density, ownership and building type.

In addition to being the lead agency for Southern Nevada Strong, the City also offers incentive programs like the First-Time Homebuyer Program, which offers down-payment assistance to low-income households. As for new units of affordable housing, the City will continue to collaborate with and encourage developers to construct more units.

## **Discussion**

Through the work of the Housing Task Group and of the Henderson Strong comprehensive plan, the City will further identify barriers to affordable housing and strategies to remove these barriers. The City will also work with developers to increase the supply of affordable housing and encourage the use of incentive programs to offer down-payment assistance.

The City also reviewed and submitted a request to increase the median purchase price of a home in the City of Henderson based on the fact that the average median purchase price for homes in Henderson were higher than the surrounding Las Vegas area. In order to provide opportunities for low to moderate income residents to have the ability to purchase homes, a request was submitted to HUD on April 11, 2017 asking that the median purchase price for the City of Henderson increase from \$241,300 to \$257,450.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

The City of Henderson will collaborate with community partners to provide affordable housing, reduce the number of poverty-level families, maintain an institutional structure, and enhance coordination with public housing and social service agencies.

### **Actions planned to address obstacles to meeting underserved needs**

The largest obstacle the City faces in meeting underserved needs is the limited funding available from federal, state, and local sources. With limited funding, the City must rely on community partners to leverage resources to address priority needs. The City will continue to identify additional funding resources and community partners to assist with prioritized needs. In addition, the City will continue the collaborative efforts with other jurisdictions to improve serving these needs.

As an entitlement recipient of CDBG and HOME funds, the City of Henderson is required to provide business opportunities to minority and women-owned businesses (MBE/WBE) in connection with the activities funded through the CDBG and HOME grants. This requirement is applicable to contracting and subcontracting opportunities funded in whole or in part with Federal housing and community development assistance provided to the city as a grantee. To comply with these requirements, the City proactively encourages Section 3 business concerns, as well as MBE/WBE firms to participate in city contracting activities. The City maintains a database of Section 3 contractors, minority- and women-owned businesses who have expressed an interest in contracting opportunities. The City posts contracting opportunities on a proprietary website and simultaneously notifies MBE/WBEs of contract opportunities.

### **Actions planned to foster and maintain affordable housing**

The City will be assisting income-qualified homebuyers through the First Time Homebuyers Program. Income-qualified residents will be assisted in maintaining their existing affordable units through the Homeowner Rehabilitation and Emergency Repair programs, as well as through CDBG funding to community partner, Rebuilding Together. The City has provided funding to partner with Habitat for Humanity to create 24 affordable housing units in the Pittman area.

In addition to the City's allocations of CDBG and HOME funds, the City anticipates utilizing State HOME pass-through funds and State Low Income Housing Trust Fund (LIHTF) allocations to assist in emergency rent/mortgage and utility assistance and the development of affordable housing, as well as HOME funds

that might be utilized for a Tenant-Based Rental Assistance program (TBRA).

The City has contracted with Silver State Fair Housing Council (SSFHC) to assist with fair housing education and outreach to housing providers and the community as a whole. The organization has been in the State of Nevada for 25 years and will assist the city with providing additional resources for residents to obtain guidance on fair housing rights. Silver State Fair Housing Council launched an advertising campaign in 2015, making sure that our community is well aware of their rights and fair housing resources. They will also conduct classes for housing providers and community residents, maintain a fair housing complaints hotline and assist residents who have been discriminated against.

### **Actions planned to reduce lead-based paint hazards**

Unfortunately, the City of Henderson was not awarded the lead paint hazard grant this past grant cycle. Because of this, the City will not be able to invest as many resources as we did last year in the reduction of lead based paint hazards in our older housing stock. The City still plans to do what it can to reduce the risk of lead paint hazards. Through the Emergency Repair Program, if an older housing unit has tested positive for lead paint and has a child under the age of six living in the unit, then the City will contact the necessary specialist to either remove or encapsulate the lead paint.

Since resources are limited and the City of Henderson received a very small allocation of federal funding, we are unable to use the resources necessary to effectively deal with this issue the way we did when we had specific funding allocated for this task.

### **Actions planned to reduce the number of poverty-level families**

As previously described, the housing crisis and economic recession has left Southern Nevada as one of the hardest hit areas of the country. Nevada's recovery from the recession has been much slower than the national average. Current unemployment rates are at 5.1% as of December 2016 while the national average rate is 4.7%. The City of Henderson will continue to promote efforts that incorporate local and regional economic development and supportive services to assist extremely low- and low-income residents achieve self-sufficiency. The City will also continue to encourage CDBG applications from non-profit agencies for programs that promote self-sufficiency and economic independence.

The Workforce Investment Act of 1998 created a streamlined workforce development system channeling federal funds earmarked for training, apprenticeships and other resources to couple workers with employers. The City will continue to partner with Southern Nevada Workforce Connection (SNWC) who works with relevant agencies and organizations to connect those looking for work with the best resources available so that they can make a difference in their own lives. Workers who need jobs,

additional skills or related workforce information, and employers who need skilled workers or assistance with workforce concerns are assisted through SNWC. Through programs such as Adult & Dislocated Worker and Prisoner Reentry, and specific sector-targeted programs such as Green Economy and Healthcare, SNWC works with both employers and job seekers in making appropriate “matches”. A key component of SNWC is Nevada JobConnect, a “one stop” model for employment services. Nevada JobConnect is a significant component in providing outreach, training and job placement services to residents.

The City is an active partner in the Volunteer Income Tax Assistance (VITA) program. In keeping with the goal of helping low-income families become self-sufficient and save money for the future, many city employees volunteer in providing free federal tax return preparation and taxpayer assistance in claiming the Earned Income and Child Care Tax Credits. The Earned Income Tax Credit (EITC) is the largest federal aid program for working families, providing more money to working families than food stamps and Temporary Assistance to Needy Families (TANF) combined. The program has the potential to lift many working families out of poverty, but it is estimated that up to 25% of eligible taxpayers do not take advantage of the credit. The city has partnered with community based organizations in promoting the program, which helps residents avoid high-cost preparation fees and expensive refund anticipation loans.

### **Actions planned to develop institutional structure**

During the next year, the City of Henderson will continue to work together with other local jurisdictions and non-profit organizations to maintain an institutional structure. The lead agency, Neighborhood Services, will work on behalf of the City of Henderson to administer the CDBG and HOME funding and will be working closely with other City departments, such as Public Works, Parks & Recreation, Community Development, Economic Development, and the Redevelopment Agency.

In addition to these city departments, other jurisdictions will also be a factor in this process. The City is part of a consortium that includes Clark County, City of Las Vegas, City of North Las Vegas, Boulder City and City of Mesquite. This consortium meets on a bi-monthly basis to discuss issues regarding CDBG, HOME, ESG, HOPWA, and other federal programs. These meetings usually cover such topics as the application process, citizen participation schedules, consolidated plans, homelessness issues, program reporting, upcoming events and local issues.

Non-profit organizations are also an important component of the institutional structure. There are 10 non-profit organizations receiving CDBG funding from the City of Henderson for FY 2017, and each of these organizations offers a unique service to the Henderson community.

## **Actions planned to enhance coordination between public and private housing and social service agencies**

While Henderson has never had its own housing authority, the Southern Nevada Regional Housing Authority (SNRHA) benefits all of southern Nevada with their regional efforts and improved coordination. Coordination between public housing agencies was enhanced in January 2010 when three local housing authorities merged to become the SNRHA. SNRHA is comprised of the housing authority staff from the Housing Authorities of Las Vegas, North Las Vegas, and Clark County. The City will continue to collaborate with the SNRHA on public housing needs.

The City of Henderson is fortunate to have the HopeLink of Southern Nevada Family Resource Center located in one of its mature neighborhoods. This agency is accessible to Henderson residents in need of housing and social services. HopeLink provides referrals to a wide variety of complimentary services in Southern Nevada. In addition, social service agencies are better able to coordinate efforts through the use of the Nevada 211 system. This is a statewide effort to provide Nevada residents with the best referral services as possible. The City will continue to refer residents to these two resources.

## **Discussion**

The City of Henderson Neighborhood Services staff has developed policies and procedures to monitor each agency receiving CDBG and HOME funding to ensure compliance with Federal regulations. City staff will conduct either desk reviews or on-site monitoring visits for organizations receiving CDBG funds. Each CDBG sub-recipient is required to submit a monthly report describing the activities of the program for that month and the number of clients served, including demographic data. Staff will review these reports to monitor the progress being made toward project goals and outcome measurements. Backup documentation is also required with any requests for reimbursement and these documents are reviewed to ensure compliance with CDBG program requirements, including timeliness of expenditures. On-site monitoring visits will be scheduled periodically to review several areas of activity, including client records; organization policies and procedures; accounting systems and records; budget management; property records; timely expenditures; and other Federal requirements. In addition, the City conducts site visits to ensure compliance with Davis-Bacon wage requirements related to construction projects and reviews documentation to ensure requirements are met.

The City has also adopted a HOME monitoring plan for multi-family housing units to ensure compliance with Federal regulations. Desk reviews are completed on an annual basis to determine if performance measures are being met and to identify any potential problems. Compliance reports are required on an annual basis and are inspected during the desk review. On-site monitoring visits are conducted at the multi-family properties and HOME-assisted units are inspected to ensure compliance with housing regulations. Written notification of the results of the monitoring visit will be sent to the property manager, and if necessary, will provide a timeframe for corrective actions.



Sub-recipients will receive training and technical assistance from City staff to guarantee that they understand the program requirements. Technical assistance will be customized and intensified as necessary to support any struggling sub-recipients and bring them into compliance. In the event that technical assistance fails to produce full compliance, written notification will be sent to the agency's leadership and further examination may lead to withholding of funds or a demand for repayment.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

The City of Henderson does not anticipate any program income being generated from CDBG projects.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	85.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will meet the 25% HOME match requirement by using Low-Income Housing Trust Funds (LIHTF), awarded to the City by the State of Nevada Housing Division. This will be reported in the HOME Match Report (HUD form 40107-A) and submitted with the Consolidated Annual Performance and Evaluation Report (CAPER).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

All guidelines and requirements that address resale or recapture, as required in §92.254 of the HOME rule, are outlined in the City of Henderson's Affordable Housing Programs Operating Procedures and a recapture provision is included in all program agreements. The City's HOME agreements state that the applicant agrees that the deferred loan amount shall be due and payable to the City upon sale, transfer, lease or change of ownership of the property during the "Period of Affordability". Recapture of funds upon sale will be limited to "Net Proceeds", if any. The Net Proceeds of a sale are the sale price minus the non-HOME loan repayments and any closing costs.

Upon verification by the City that the applicant is in breach of the terms of the agreement, the City will notify the applicant in writing that they are in breach of the agreement and that the deferred loan amount is immediately due and payable to the City. The applicant shall have ten (10) days to respond to the City's Notice of Breach and the loan must be repaid in full within 90 days from the date of the Notice of Breach.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture provisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's Affordable Housing Programs Operating Procedures and included as conditions in HOME funding agreements. Recapture occurs within the affordability period and recaptured funds will be used for additional HOME eligible activities.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Henderson does not use HOME funds to refinance existing debt on a multifamily housing rehabilitation projects.

## **Discussion**

The purpose of this document is to inform the Housing and Urban Development (HUD) Department and the citizens of Henderson what the City of Henderson intends to do with the funding that we will receive for the 2017 -2018 funding year. The mission of the City of Henderson is to provide services and resources that enhance the quality of life to those who live, learn, work and play in our city. The City of Henderson strives to be a premier community and cannot accomplish that unless we are providing the same services and resources to our low to moderate income residents. The funds that are received from HUD, directly helps the City to enhance opportunities for our low income residents. Many of these services would not be possible without funding from HUD.